

Technology and its impact in post Covid-19 higher education

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Abstract

One wonders how the education landscape will look like in the post Covid-19 pandemic era. The itchy question is: What role will technology play in the new normal within the higher education sector, particularly in Zimbabwe? This paper highlights the impacts and disruptions that the Covid-19 pandemic caused in the higher education sector. In addition, the study examines the opportunities offered by technology in the education sector post Covid-19. A qualitative study based on the Delphi theoretical framework, coupled with a desk research methodology was applied in the study. Experts in educational technologies within the higher education discipline were selected using a snowball sampling technique. Content analysis was used to analyse qualitative data while a desk research was used to support the findings. The study offers a futurist view of the educational landscape where technology will be playing a major role in content delivery, research and learning. Emerging technologies such as eLearning, MOOCs, and Data Driven Decision Making all seem to be earmarked to make meaningful contributions towards future higher education teaching, research and learning. Future research agendas with respect to technologies will provide a starting point for potential studies on areas that need urgent attention on identified technologies.

Keywords: Technology, Covid-19, higher education, eLearning, MOOCs, DDDM, Zimbabwe

Introduction and background

The crisis of 2020 reminds one of Alvin Toffler (1970), a futurist author of the massively bestselling book, *Future Shock*. In the early seventies, Toffler declared that the world was fast becoming a technocratic society, characterised by rapid and radical change caused by emergent crises impatient for solutions. This world, as predicted by Toffler (1970), is indeed upon us as we are confronted by serious problems requiring immediate solutions. For instance, the Corona virus disease or the Covid-19 pandemic and the exponential growth of cybercrimes are negatively affecting the information society, businesses, and society in general. The Covid-19 virus caused by the novel corona virus, was discovered in China in late 2019 (Hirooka, 2020). Fast forward, a year later, the Covid-19 virus, which by March 2020 had been declared a pandemic by the World Health Organisation (WHO), has spread across the surface of the whole world. It is wreaking havoc among communities, resulting in more than one and a half million deaths as of August 2020 (Schleicher, 2020; United Nations, 2020). To date, many countries are reporting of a second wave while others (South Africa, India and Zimbabwe) are reporting of a third wave of the virus attack.

Every fabric of society has been negatively affected by the global pandemic. However, the higher education sector seems to be the hardest hit (Dhawan, 2020) and is currently experiencing its largest

ever disruption in history (Pokhrel & Chhetri, 2021) where over 1.6 billion learners in over 190 countries have been affected as schools closed (United Nations, 2020). The pandemic further worsened the fragile state already in existence in the education sector, particularly in countries with low human per capita development, ultimately threatening the achievement of the 4th Sustainable Development Goal (SDG) on education. While no one can foretell, with certainty, when the pandemic will end, what appears to be certain is that the education landscape will be forever changed. Schools' and higher education institutions' (HEI) administrators and management, therefore, need to quickly ride the wave and focus on future opportunities that technology could potentially offer so as to mitigate the devastating effects of the Covid-19 scourge. Thus, a paradigm shift towards digital leadership is required now more than ever before. Organisations will be equipped to navigate their industries if digital leaders are well versed with digital trends and disruptive technologies that are shifting and shaping the way organisations craft strategy and compete locally and globally.

Higher education in Zimbabwe

Higher education in Zimbabwe prior to the Covid-19 outbreak was characterised by a dedicated face-to-face lecture delivery model. The use of online learning technologies was regarded as inferior and qualifications obtained through such means were greatly questioned by educational authorities. For example, there are numerous cases where lecturers who had obtained their qualification through online degree programs were denied promotional opportunities by their universities because of the negative perceptions that their qualifications were dubiously obtained. To compound to that, prior to the Covid-19 pandemic, debates on acceptability of technology in the classroom waged on (Chimbo, 2016; Cox et al., 2017; Decman, 2015; Hung, 2017; Kimmerle et al., 2015; Maringe & Sing, 2014; Ngai et al., 2007; Pretorius, 2017; Reynolds et al., 2019; Stanhope & Corn, 2014; Weaver et al., 2008). While some are of the view that technology is a disruption in the classroom (Joyce-gibbons et al., 2018; Kuznekoff et al., 2015; Thomas et al., 2013, 2014; Vahedi et al., 2019; Welsh et al., 2018) and some claiming that it results in a number of divides (Adhikari et al., 2017; Dolan, 2016; James, 2005; Mutula, 2008; Reynolds et al., 2019), resulting in an overall ban of its use (Baker et al., 2012; Grace & Cln, 2018; Thomas et al., 2013, 2013) others have argued that technology is a necessary evil which has the ability to engage and possibly improve students' achievements (Ahmad, 2019; Al-Ahmad, 2010; Lorente et al., 2020; Ponelis & Holmner, 2015). Among the many changes imposed on us by the Covid-19 pandemic are shifts in how educational content is delivered, with a migration away from the traditional in-classroom experience to more technology-based virtual learning experiences (Shah et al., 2020).

The poor economic environment that characterises the study's Zimbabwean context (Alwang et al., 2002; Clemens & Moss, 2005; Makina, 2010; Chinyoka & Mutambara, 2020) renders stakeholders and institutions incapacitated to acquire technological infrastructure and might also have contributed to

the limited utilisation of technologies in higher education in the pre Covid-19 era. This means that even though stakeholders might have valued educational technologies as fundamental entities in higher education, the economic situation rendered their use unsustainable. Three main equity implications are emerging in this first flush of change brought about by the pandemic: lives have been uprooted and left unmoored; the digital divide exposes the socioeconomic inequity of distance learning; and there is a disproportionate likelihood that under-served and at-risk students will not return when campuses reopen. Recognising these equity challenges as early as possible should allow institutions and governments to fashion interventions that mitigate the impacts and environmental barriers to students' returning to their studies.

Zimbabwean higher education institutions have been left in a quandary by the Covid-19 pandemic, with two options remaining; either to continue classes via technological platforms or defer the resumption of lectures indefinitely. Serdyukov (2017) however highlights that education must continuously evolve to meet the challenges of the fast-changing and unpredictable globalised world. As such, changes mean accepting and harnessing educational technologies to facilitate continued teaching and learning amongst the global Covid-19 pandemic.

Objective and research question

In this paper we dissect the role of technology in mitigating some of the adverse effects of the Covid-19 pandemic within higher education in a developing country context. This study divulges some of the challenges brought about by the Covid-19 pandemic within the higher education sector in developing countries particularly in Zimbabwe. We seek to understand how these challenges could be addressed through technology implementation and utilisation.

Research question

- Which educational technologies could be used to address challenges posed by Covid-19 in higher education institutions in Zimbabwe?

Theoretical underpinning

The Delphi technique theoretical framework was used to conceptualize the study. The term 'Delphi' was derived thousands of years ago from the ancient Oracle of Delphi. It is believed that this oracle would be consulted by the Greeks and Romans to define their futures by responding to crucial questions related to their lives (Massaroli et al., 2017). History recognises that the oracle was so successful that people from different places began to consult it for various purposes such as outcomes of wars, among others. In research circles, "The main purpose of the Delphi method is to acquire the most reliable consensus of a group of experts opinion by a series of intensive questionnaires combined with controlled opinion feedback" (Habibi et al., 2014). By obtaining the consensus of a group of

experts using the process, researchers can identify and prioritise issues and develop a framework to recognise them(Habibi et al., 2014). It is an approach to research that seeks to achieve consensus through the use of data collection tools such as questionnaires and interviews from participants who have expertise in key areas under study (Massaroli et al., 2017). “This method is especially useful when researchers need to collect ideas from isolated experts on a specific topic and establish agreement to discover the underlying assumptions or perspectives among the experts.”(Massaroli et al., 2017).The Delphi methods has thus become more favourable and reliable in studies where the main aim is to acquire the consensus of a group of specialists regarding a complex problem, or for planning and forecasting for the future of a specified area(Keeney et al., 2011; Massaroli et al., 2017). In a qualitative research, it is recommended to use a group of between ten to twelve experts with different specialties(Habibi et al., 2014). A possible sampling technique that can be applied in such a research is snowball sampling while a Likert scale could be used to gather the experts' opinions. Key activities in the Delphi technique are shown in Figure 1 below.

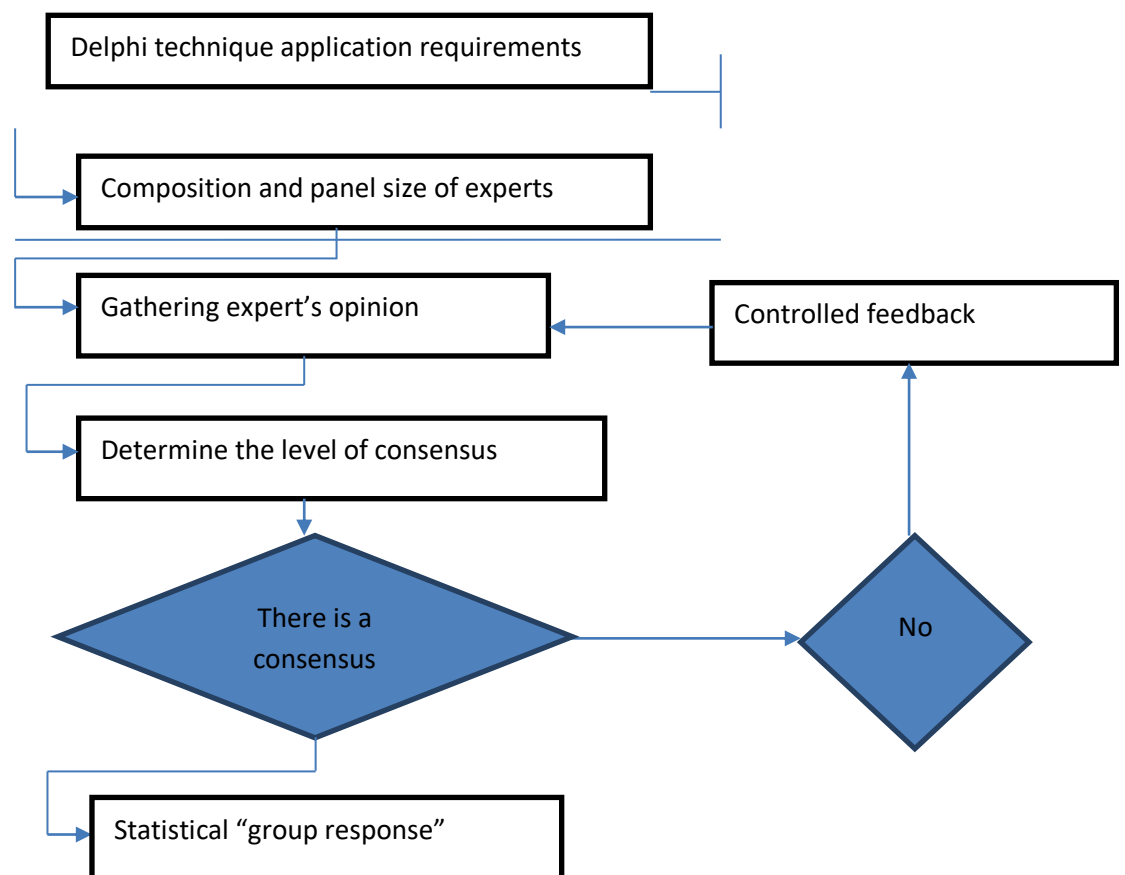


Figure 1: Theoretical framework of Delphi technique in qualitative research adapted from (Habibi et al., 2014)

Methodology

The study adopted a qualitative approach supported by a desk research methodology. A snowball sampling technique, where experts in educational technologies were interviewed through referrals, was utilised. As supported by the theoretical framework, the idea behind this research approach was to acquire a consensus among participants on educational technologies to watch out for in the future. Interviews were organised and conducted over a period of thirty days, beginning on the 2nd day of February 2021, in an iterative manner to facilitate for consensus building in line with the Delphi technique. Content analysis was utilised to analyse the data obtained through the qualitative study. The literature survey would also be used to support research findings thereby increasing generalisability and triangulation of research findings. Through the desk study, we reviewed literature on educational technologies for the future available during the Covid-19 era. All in all, two hundred and forty(240) journal articles on the topic understudy were retrieved via various search engines such as Google Scholar and Worldcat. Of the two hundred and forty (240) journal articles, two hundred and three (203) were discarded as they did not specifically address the topic as anticipated. The remaining thirty seven (37) journal articles (which discussed potential educational technologies for higher education) were reviewed and analysed to support findings from the qualitative study undertaken. The sampled articles were published in the years between 2007 to 2021. The main idea was to identify technological trends in higher education which could potentially have a great impact in the near future.

Findings

Twelve (12) experts in higher education technologies participated in the study. The findings reveal how emerging technological innovations can be used to transform institutions of higher learning in developing countries so as to mitigate some of the adverse effects caused by the global Covid-19 pandemic.

Massive Open Online Courses (MOOCs)

From content analysis, literature generally indicated that Massive Open Online Courses (MOOCs) were greatly gathering momentum especially in first world countries. The experts were quick to note this trajectory in education. There is a consensus that way before the advent of the Covid-19 pandemic, numerous attempts had been made to ensure education supports society's smooth transition into the information age. As part of this initiative, MOOCs have attracted much attention and stimulated worldwide enthusiasm as a model to revolutionise and expand higher education(Paton et al., 2018).MOOCs were initially introduced in 2008 and became widely used in education from 2013(Khan et al., 2017). MOOCs can potentially improve the quality of instruction and learning (Jung & Lee, 2018). MOOCs are online learning environments that allow students to take courses on a wide variety of subjects with no restrictions (Al-rahmi et al., 2019)and with the least economic

burden(Alraimi et al., 2015). In the context of this study, MOOCs are defined as special types of online courses that are openly available to an unlimited number of participants for free. MOOCs usually run at a grand scale allowing a limitless number of students to participate without them paying anything or being restricted somehow(Porter, 2015). Such courses can be of any form emulating the traditional courses and can include some kind of assessment which can sometimes result in some form of accreditation(Li & Baker, 2018). These courses can be run by institutions such as universities or schools or any other institutions that will provide both the teaching and learning support using online platforms.

While this technological innovation (MOOCs) is a recent phenomenon, it promises to be the new order in the new normal to come. Considering such conditions as the increasing student enrolment, overcrowded lecture rooms, the need for continuous training and retraining, the advent of lifelong learning among other things, MOOCs promise to be one of the most ideal offerings to subdue some of these challenges affecting higher education. As costs associated with higher education continue to increase, MOOCs are emerging as a cheaper and more accessible model for attaining higher qualifications (Kromydas, 2017b; Li & Baker, 2018).As the Covid-19 pandemic continues to bite, mass physical interactions among humans have been restricted. This ultimately limits the potential of higher education as training opportunities are hindered. Most of the experts reiterated that considering that humans need to continuously assimilate new knowledge, MOOCS promise a brighter future for higher education and thus institutions in developing countries could take a share of this low hanging fruit. A research by Liyanagunawardena et al. (2014) show that there is very limited participation from Asia and even less from Africa in as far as implementation of MOOCs is concerned, hence the need to rectify this anomaly.

E-Learning

The twelve experts were also in agreement that electronic learning (eLearning) could be a panacea to some of the challenges posed by the Covid-19 pandemic. Also known as online learning, eLearning is an approach that emulates the traditional lecture delivery model albeit via internet platforms. Zhu and Mugenyi (2015) define eLearning as learning facilitated online through network technologies. The impetus of online learning is that it is a cost-effective solution that delimits learning boundaries. eLearning also provides flexibility and accessibility of education more so in uncertain environments (Cloete, 2017). This means that learning can occur ubiquitously, being facilitated by technological gadgets such as smartphones, computers and internet connectivity. The Covid-19 pandemic forced HEIs to close their doors leaving HEIs with two choices, either to waste an academic year or to seek for other means to instruct and assess their students. Migration to eLearning emerged as the ideal choice among many institutions.

Research has shown that pursuit of this learning model or the blended approach (which encompasses both the traditional face-to-face and online lecture delivery) in HEIs can potentially improve the standards of education (Aldiab et al., 2019; Ching-Ter et al., 2017; Chowdhury, 2019). The benefits of online learning include ubiquitous learning opportunities, increased students' satisfaction with offered courses, improved students' learning performance as well as reduced students' dropout rates (Cheng & Yuen, 2018; Mtebe, 2015; Pavlenko et al., 2020).

Data driven decision making (DDDM)

Traditionally, university students often encounter numerous challenges, including financial challenges, conceptually challenging subjects, lack of academic support, curriculum overload, among others. All these have a negative impact on student performance (Al-Barashdi et al., 2014; Bailey & Phillips, 2016; Cross & Adam, 2007; Lockett, 2016; Ramrathan, 2016; van Rooy & Coetzee-Van Rooy, 2015). The Covid-19 induced shift to online learning has also contributed to the demise of students (Dhawan, 2020; Pokhrel & Chhetri, 2021). Such challenges have led to an outcry by governments and other stakeholders on the apparent high rates of students dropping out of universities with developing countries seemingly being the mostly affected (Letseka & Maile, 2008; Moodley & Singh, 2015). This is in sharp contrast to the calls for a paradigm shift to a competency-based educational framework which emphasises on a self-directed lifelong learning and learner centeredness approach (Schumacher et al., 2013; Soares & Dias, 2018). A competency-based approach allows students to advance their abilities to master a skill or competency at their own pace, regardless of environment.

Before the advent of Covid-19, most students especially in higher education, were used to a didactic face-to-face based method of lecture delivery. The abrupt shift to online learning platforms meant that students were left to "cope alone" with very limited physical interactions with their teachers. Poor achievements and high dropout rates among university students negatively affect nations in a number of ways. For instance, there financial losses associated with investments that fail to materialise, especially in the era of free fees, as well as failure to fill critical skills gaps in the economy due to lack of graduates (Calonge & Shah, 2016; Ramrathan, 2016; van Rooy & Coetzee-Van Rooy, 2015). In response, administrators have put in place measures like free university education, academic support for both learners and lecturers, capacity development programs, use of technology, among others, to alleviate some of the problems of low achievement (Ramrathan, 2016). However, even though there is a slight improvement on the dropout rates, stakeholders in the higher education fraternity are still concerned with the current statistics (Moodley & Singh, 2015; Ramrathan, 2016).

As highlighted above, one major challenge experienced by learners is poor decision making. Poor decisions often lead to wrong choices being made, and ultimately, low achievements among learners

(Vanlommel et al., 2017). Of late, there have been increasing calls and emphasis, both locally and internationally, on data use among educationists and practitioners to aid decision making leading to improved student achievement (Farrell & Marsh, 2016; Jimerson et al., 2016; Lai & McNaughton, 2016; Little, 2012). Mandinach (2012) remarked that data driven decision making (DDDM) entails the systematic gathering and organising, analysing, examining and interpreting of data to inform practice and policy. This is particularly important from two perspectives: it enables school management to make more informed decisions with regards to resources provision in areas of dire need (Bharara et al., 2018) as well as provide feedback to stakeholders (students, teachers and parents) about the learning outcomes of students (Bharara et al., 2018). The twelve experts interviewed all agreed that implementing technologies that facilitate DDDM was critical in higher education contexts. They asserted that DDDM could be used to optimise learning for a better learning experience in learners. The proposition to use data to improve learning is seemingly simple: if students have access to their learning and academic data as well as teachers' anticipated outcomes, they can adjust their performance accordingly (Campbell & Levin, 2009).

Discussion and future research agenda

While all these and more technological innovations have the potential of transforming higher education, the need to evaluate their efficacy remains valid. This is supported by Cloete (2017), who highlights that it is important to critically examine and have a thorough understanding of the nature of the technological innovations before redesigning or reconfiguring or repurposing them as educational environments. It is reasonable for such inquiries to be conducted, especially in higher education, due to the diverse nature of cross cultural students (coming from diverse backgrounds) who bring with them different characteristics, expectations and experiences into the classroom (Hajhashemi et al., 2018). Future research should therefore continuously reflect on these innovations to find means to improve the effectiveness and efficacy in higher education.

With regards to MOCCS

While MOOCS can potentially improve some of the highlighted challenges within higher education, their recognition and acceptance in mainstay education is very limited. Future research should focus on how such an educational model could be "officialised" as an acceptable method of qualification attainment. Qualifications acquired through such platforms are often treated as inferior and are often unaccredited. Although some literature on emerging practices in assessment, credentialisation and recognition in Massive Open Online Courses is available (Witthaus et al., 2016), more research is still needed on how these could be improved especially in developing countries.

With regards to E-learning

Although a wide range of literature on online learning is readily available, especially for developed countries, such studies are still necessary in developing countries which are still in their infancy stages when it comes to e-learning adoption. This is buttressed by Ching-Ter et al. (2017), Cloete (2017), and Mohammadi (2015) who claim that impacts of technology use differ from context to context, hence its implications in developing countries should be studied. Kromydas (2017) argues that context cannot be neglected in higher education research “as institutional and policy dynamics differ across not only time, but also between countries and political regimes.” Developing countries are confronted with more significant challenges as compared to the developed world in issues such as internet connectivity and availability, ICT gadgets and resources availability and affordability, and electricity availability among others. While many studies have shown that eLearning is effective in a blended learning approach (Al-Busaidi, 2012), its impact in a mandatory and exclusive usage context, such as is the present case, need to be investigated.

With regards to data driven decision making

While the academic fraternity has experienced growth in the volumes of research in data use systems and data use activities that teachers, administrators and students alike engage in, what they actually do under the banner of data use or DDDM, “remains substantially underdeveloped” (Little, 2012). Many higher educational institutions have put in place systems, from Learning Management Systems (LMS) such as Moodle, Blackboard, Canvas, among others, to School Performance Management Systems (SPMS) to assist students, teachers, schools and districts with learning data management that enable them to make more informed decisions. Despite that, DDDM, is still not being used (Scherman et al., 2016).

Students potentially have access to a lot of data that give them information regarding their learning performance through LMSs. The question, however, is whether it is being displayed in a fashion that will help them to manage their learning experience optimally? Research on students’ use of data in decision making has largely been ignored in past literature and future research ought to seek to address that gap. To what extent do students make use of data to improve their performance? What are the drivers of the optimal learning experience? To what extent do systems developed for data management in schools encompass students’ requirements to assist them in making more informed decisions? These are some of the questions that future researchers should attempt to address so that the potential of DDDM can be successfully realised.

Conclusions

While technology promises to offer unlimited benefits to higher education, more research on technological efficacy, adoption, appropriation, use and how it could be improved needs to be conducted. For starters, the educational sector is the only discipline whose principles and values

(teacher-centred approach) have remained deeply rooted in traditional approaches (Allen, 2007; Mosweunyane, 2013; Williams, 2017) and any attempt to shift could likely be met with deep resistance (Gitlin & Margonis, 1995; Van Wyk et al., 2014). For instance, the traditional face-to-face delivery approach has remained the dominant means of lesson delivery worldwide (Gambari et al., 2017; Hamamra et al., 2020; Hamza-Lup & White, 2015). Online acquired qualifications are often treated as inferior, with some institutions failing to recognise these. We argue that the mindsets of educators need to be moulded to take into cognisance the important role of technology. We highlight future directions that researchers in the education and information systems discipline should engage in, concerning the highlighted innovations.

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